



District Health Assessment for Multiple District 305 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	131	4	135	100%	21	5	16	3307	71	3378	680	127	553	19.58%	2,799	25	33%	7	44	0%	38%	6%	24%	16	0	
305 N2	118	13	131	100%	6	2	4	3316	233	3549	319	53	266	8.10%	2,491	28	27%	4	15	0%	24%	5%	38%	29	8	
305 S	93	6	99	100%	1	2	-1	1621	70	1691	87	59	28	1.68%	1,383	17	62%	5	13	0%	36%	7%	27%	13	4	
	342	23	365	100%	28	9	19	8244	374	8618	1086	239	847	10.90%	6,673	25	39%	6	72	0%	32%	6%	30%	58	12	



District Health Assessment for Multiple District 306 through November 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	59	10	69	100%	1	6	-5	1459	195	1654	81	121	-40	-2.36%	1,669	25	35%	15	78	17%	20%	0%	51%	21	10	
306 A2	88	5	93	100%	1	3	-2	2183	104	2287	110	135	-25	-1.08%	2,230	25	27%	17	26	0%	10%	2%	34%	28	12	
306 B1	87	2	89	100%	4	0	4	2581	39	2620	257	33	224	9.35%	2,419	30	20%	0	0	0%	8%	0%	17%	26	13	
306 B2	117	2	119	100%	14	0	14	3241	18	3259	557	120	437	15.49%	2,788	28	25%	0	0	0%	1%	1%	27%	26	13	
306 C1	110	7	117	100%	9	1	8	3152	149	3301	554	102	452	15.87%	2,734	29	15%	2	0	100%	0%	0%	26%	32	16	
306 C2	99	0	99	0%	10	0	10	2582	0	2582	521	62	459	21.62%	2,104	26	32%	0	0	0%	0%	0%	40%	26	8	
	560	26	586	100%	39	10	29	15198	505	15703	2080	573	1507	10.62%	13,944	28	25%	15	104	20%	5%	1%	32%	159	72	



District Health Assessment for Multiple District 315 through November 2021

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation		Reports		Finance	Leadership						
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1		129	10	139	100%	7	5	2	3326	179	3505	351	244	107	3.15%	2,831	26	41%	2	90	0%	33%	3%	60%	39	20	
315A2		82	4	86	100%	12	27	-15	2115	64	2179	519	552	-33	-1.49%	2,104	26	37%	2	431	0%	31%	2%	38%	18	10	
315A3	T(9)	39	8	47	100%	4	6	-2	1094	187	1281	313	219	94	7.92%	1,141	28	32%	3	195	0%	34%	17%	77%	14	7	
315B1		124	30	154	100%	11	4	7	2818	561	3379	376	164	212	6.69%	2,933	23	34%	7	74	0%	51%	20%	83%	39	19	GLT
315B2		107	9	116	100%	10	0	10	2614	230	2844	427	83	344	13.76%	1,935	24	29%	0	0	0%	21%	0%	75%	24	12	
315B3		71	10	81	100%	7	19	-12	1791	186	1977	285	360	-75	-3.65%	1,659	25	30%	6	312	0%	27%	9%	43%	0	0	
315B4		73	12	85	100%	3	6	-3	2456	308	2764	288	160	128	4.86%	2,658	34	14%	6	87	0%	14%	11%	46%	25	13	
		625	83	708	100%	54	67	-13	16214	1715	17929	2559	1782	777	4.53%	15,261	29	32%	4	1,189	0%	32%	9%	62%	159	81	



District Health Assessment for Multiple District 316 through November 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	50	0	50	0%	0	9	-9	1865	0	1865	92	226	-134	-6.70%	2,085	37	22%	6	181	0%	4%	0%	16%	13	5	
316 B	53	8	61	100%	5	0	5	1543	133	1676	171	39	132	8.55%	1,627	29	41%	0	0	0%	0%	0%	33%	14	5	2nd VDG
316 D	177	16	193	100%	0	7	-7	4219	214	4433	91	142	-51	-1.14%	3,608	24	54%	7	41	0%	23%	1%	44%	23	8	
316 G	68	0	68	0%	1	3	-2	2550	0	2550	118	86	32	1.27%	2,429	38	24%	3	52	0%	0%	0%	22%	16	5	
316 H	44	6	50	100%	6	2	4	1506	217	1723	346	75	271	18.66%	1,707	34	2%	25	26	0%	6%	0%	34%	11	5	1st VDG,2nd VDG
316 J	51	0	51	0%	0	3	-3	1942	0	1942	112	67	45	2.37%	1,525	38	27%	3	26	0%	29%	0%	16%	12	5	
	443	30	473	100%	12	24	-12	13625	564	14189	930	635	295	2.12%	12,981	32	36%	7	326	0%	14%	0%	32%	89	33	



District Health Assessment for Multiple District 317 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	180	20	200	100%	17	5	12	5528	532	6060	768	268	500	8.99%	5,373	31	17%	4	73	20%	28%	1%	36%	49	15	
317 B	91	13	104	100%	2	3	-1	3157	366	3523	207	178	29	0.83%	3,483	35	19%	12	42	33%	23%	4%	29%	25	10	
317 C	125	3	128	100%	1	2	-1	3400	37	3437	132	146	-14	-0.41%	3,018	27	29%	3	35	0%	0%	0%	30%	27	9	
317 D	105	3	108	100%	9	0	9	3990	68	4058	487	115	372	10.09%	3,800	38	14%	0	0	0%	11%	0%	8%	23	11	
317 E	69	9	78	100%	13	0	13	2450	347	2797	460	40	420	17.67%	1,924	36	9%	0	0	0%	15%	3%	33%	20	9	
317 F	70	0	70	0%	8	2	6	2087	0	2087	378	56	322	18.24%	1,793	30	21%	15	0	50%	0%	0%	4%	17	6	
	640	48	688	100%	50	12	38	20612	1350	21962	2432	803	1629	8.01%	19,391	34	18%	8	150	25%	15%	1%	26%	161	60	



District Health Assessment for Multiple District 318 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	136	5	141	100%	6	4	2	4180	92	4272	249	189	60	1.42%	3,900	31	23%	11	50	0%	19%	0%	23%	32	15	
318 B	103	13	116	100%	2	10	-8	3212	314	3526	183	284	-101	-2.78%	3,525	31	27%	10	163	0%	18%	4%	23%	33	16	
318 C	130	3	133	100%	7	0	7	4322	66	4388	282	112	170	4.03%	4,168	33	17%	0	0	0%	9%	0%	12%	29	14	
318 D	168	8	176	100%	9	5	4	5576	342	5918	492	219	273	4.84%	5,539	33	18%	3	78	0%	20%	1%	28%	42	20	
318 E	149	7	156	100%	9	1	8	5860	183	6043	396	142	254	4.39%	5,801	39	10%	1	17	0%	11%	0%	24%	32	15	
	686	36	722	100%	33	20	13	23150	997	24147	1602	946	656	2.79%	22,933	35	18%	8	308	0%	16%	1%	22%	168	80	



District Health Assessment for Multiple District 320 through November 2021

Status/ District Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	69	8	77	100%	6	1	5	2804	183	2987	514	49	465	18.44%	2,448	41	29%	5	0	100%	0%	0%	29%	12	6	
320 B	82	8	90	100%	27	1	26	2576	129	2705	704	72	632	30.49%	1,914	31	30%	4	0	0%	44%	3%	46%	19	5	
320 C	77	2	79	100%	4	0	4	2556	46	2602	352	128	224	9.42%	2,214	33	24%	0	0	0%	6%	0%	11%	17	5	
320 D	149	14	163	100%	9	2	7	3868	229	4097	410	143	267	6.97%	3,543	26	39%	14	61	0%	61%	2%	26%	37	9	
320 E	60	8	68	100%	2	1	1	2853	184	3037	222	139	83	2.81%	2,963	48	31%	3	5	0%	18%	0%	47%	23	7	
320 F	62	22	84	100%	5	1	4	2448	435	2883	279	86	193	7.17%	2,532	39	20%	1	35	0%	4%	1%	50%	23	7	
320 G	73	6	79	100%	5	4	1	2605	168	2773	366	95	271	10.83%	2,450	36	13%	3	60	0%	33%	0%	15%	20	6	
	572	68	640	100%	58	10	48	19710	1374	21084	2847	712	2135	11.27%	18,064	37	28%	5	161	10%	29%	1%	31%	151	45	



District Health Assessment for Multiple District 321 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	46	9	55	100%	2	4	-2	1484	208	1692	146	122	24	1.44%	1,607	32	24%	28	32	25%	49%	16%	42%	8	4	
321A2	137	19	156	100%	11	5	6	3778	453	4231	606	174	432	11.37%	3,374	28	29%	11	42	40%	57%	1%	69%	33	9	
321A3	101	10	111	100%	5	1	4	1982	174	2156	200	66	134	6.63%	1,718	20	58%	13	15	0%	50%	3%	48%	26	11	
321B1	98	11	109	100%	10	7	3	2801	292	3093	318	141	177	6.07%	3,013	29	28%	11	77	29%	13%	2%	51%	28	14	
321B2	51	9	60	89%	3	8	-5	1522	175	1697	110	242	-132	-7.22%	1,735	30	30%	6	190	0%	37%	2%	57%	16	8	
321C1	137	17	154	100%	4	14	-10	4190	333	4523	431	279	152	3.48%	4,413	31	40%	9	160	0%	45%	3%	45%	42	23	
321C2	71	7	78	100%	9	8	1	2648	141	2789	351	261	90	3.33%	2,679	37	15%	12	110	38%	14%	5%	46%	19	10	
321 D	129	15	144	100%	6	4	2	3793	316	4109	474	301	173	4.40%	4,042	29	34%	7	87	0%	42%	1%	46%	51	18	
321 E	82	10	92	100%	3	6	-3	2668	166	2834	183	178	5	0.18%	2,942	33	24%	10	116	0%	0%	1%	43%	32	16	2nd VDG
321 F	129	29	158	100%	11	4	7	3771	643	4414	600	300	300	7.29%	3,888	29	39%	10	55	25%	35%	1%	47%	46	15	
	981	136	1117	99%	64	61	3	28637	2901	31538	3419	2064	1355	4.49%	29,411	32	34%	11	884	15%	36%	3%	50%	301	128	



District Health Assessment for Multiple District 322 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	85	6	91	100%	8	4	4	3383	158	3541	375	289	86	2.49%	3,315	40	10%	21	27	0%	41%	2%	35%	22	7	
322 B1	74	2	76	100%	6	3	3	3178	34	3212	368	98	270	9.18%	3,198	43	14%	2	41	33%	0%	0%	26%	11	0	
322 B2	93	3	96	100%	9	1	8	2953	44	2997	344	99	245	8.90%	2,704	32	36%	1	12	0%	22%	0%	58%	18	9	
322C1	111	9	120	100%	6	7	-1	3434	164	3598	323	194	129	3.72%	3,117	31	16%	7	97	0%	30%	7%	45%	23	10	
322C2	54	6	60	100%	3	0	3	2355	182	2537	147	29	118	4.88%	2,276	44	0%	0	0	0%	38%	0%	62%	14	7	
322C3	90	2	92	100%	2	5	-3	3035	36	3071	220	123	97	3.26%	3,102	34	29%	14	54	20%	41%	2%	40%	19	8	
322C4	42	3	45	100%	2	0	2	1331	57	1388	146	35	111	8.69%	1,280	32	24%	0	0	0%	20%	2%	36%	13	6	
322C5	43	3	46	100%	1	5	-4	1451	31	1482	79	102	-23	-1.53%	1,503	34	28%	6	78	0%	26%	4%	39%	11	5	
322 D	75	2	77	100%	2	4	-2	2910	30	2940	151	123	28	0.96%	2,990	39	12%	3	65	0%	22%	0%	23%	17	8	
322 E	112	14	126	100%	6	7	-1	4047	384	4431	289	146	143	3.33%	4,291	36	21%	4	69	0%	44%	10%	46%	31	15	
322 F	132	6	138	100%	17	0	17	4478	104	4582	783	136	647	16.44%	3,884	34	9%	0	0	0%	36%	1%	7%	28	10	
322 G	85	1	86	100%	9	5	4	3558	11	3569	529	181	348	10.80%	3,415	42	17%	2	42	20%	33%	0%	19%	21	10	
	996	57	1053	100%	71	41	30	36113	1235	37348	3754	1555	2199	6.26%	35,075	37	18%	7	485	7%	31%	3%	35%	228	95	



District Health Assessment for Multiple District 3231 through November 2021

Status/ District Name	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership						
	Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		68	1	69	100%	0	1	-1	1563	3	1566	37	14	23	1.49%	1,565	23	64%	1	3	0%	28%	1%	43%	10	5	2nd VDG
3231A2		105	1	106	100%	9	2	7	4009	21	4030	685	134	551	15.84%	3,502	38	20%	3	43	0%	0%	0%	13%	21	8	
3231A3		133	1	134	100%	4	3	1	5373	24	5397	452	1475	-1023	-15.93%	6,897	40	32%	9	1,322	33%	24%	1%	33%	19	6	
		306	3	309	100%	13	6	7	10945	48	10993	1174	1623	-449	-3.92%	11,964	36	35%	6	1,368	17%	17%	1%	28%	50	19	



District Health Assessment for Multiple District 3232 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	120	17	137	100%	13	10	3	3598	412	4010	437	154	283	7.59%	2,897	30	24%	3	6	40%	0%	1%	26%	13	5	
3232B2	186	0	186	0%	12	2	10	6239	0	6239	448	389	59	0.95%	3,923	34	25%	0	10	100%	17%	0%	14%	24	12	
3232F1	135	7	142	100%	9	5	4	4039	219	4258	374	302	72	1.72%	3,176	30	37%	2	23	40%	19%	1%	32%	19	8	
3232F2	73	3	76	100%	1	3	-2	2781	113	2894	148	118	30	1.05%	2,884	38	28%	8	55	0%	34%	3%	30%	18	6	
3232 J	60	9	69	100%	10	0	10	2440	254	2694	362	88	274	11.32%	2,383	41	23%	0	0	0%	7%	0%	39%	12	6	
	574	36	610	100%	45	20	25	19097	998	20095	1769	1051	718	3.71%	15,263	35	28%	4	94	40%	15%	1%	26%	86	37	



District Health Assessment for Multiple District 3233 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	99	22	121	100%	5	9	-4	2670	341	3011	224	271	-47	-1.54%	2,814	27	46%	10	142	11%	47%	2%	45%	36	13	
3233E1	160	19	179	95%	7	3	4	5181	429	5610	550	292	258	4.82%	5,262	32	35%	6	66	0%	53%	4%	35%	50	17	
3233E2	173	20	193	100%	2	20	-18	4922	480	5402	304	370	-66	-1.21%	5,686	28	49%	8	148	50%	52%	26%	34%	46	14	1st VDG, 2nd VDG
3233G1	178	25	203	100%	11	12	-1	3041	507	3548	423	246	177	5.25%	3,636	17	68%	6	184	8%	7%	1%	44%	41	13	
3233G2	105	8	113	100%	5	6	-1	2435	118	2553	279	116	163	6.82%	2,681	23	42%	4	53	0%	1%	0%	35%	30	9	
	715	94	809	99%	30	50	-20	18249	1875	20124	1780	1295	485	2.47%	20,079	28	49%	7	593	24%	33%	8%	39%	203	66	



District Health Assessment for Multiple District 3234 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	64	9	73	100%	5	0	5	2449	192	2641	231	41	190	7.75%	2,236	38	18%	0	0	0%	8%	1%	36%	18	5	
3234D2	361	7	368	86%	6	1	5	10673	1078	11751	711	453	258	2.24%	6,856	30	35%	1	103	0%	48%	1%	22%	31	8	
3234H1	96	12	108	100%	2	1	1	3665	301	3966	302	133	169	4.45%	3,278	38	18%	1	26	0%	24%	6%	44%	28	10	
3234H2	75	10	85	100%	5	4	1	3151	280	3431	397	116	281	8.92%	3,069	42	20%	7	61	0%	39%	0%	42%	24	9	
	596	38	634	97%	18	6	12	19938	1851	21789	1641	743	898	4.30%	15,439	37	28%	5	190	0%	38%	1%	30%	101	32	



District Health Assessment for Multiple District 324 through November 2021

District Number in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324 A	140	17	157	100%	7	7	0	4989	432	5421	404	338	66	1.23%	5,767	36	19%	8	147	0%	10%	0%	43%	40	10	
324 B	163	25	188	100%	13	6	7	6336	613	6949	1012	356	656	10.42%	6,472	39	14%	10	169	0%	1%	0%	45%	35	9	
324 C	116	7	123	86%	14	6	8	6273	334	6607	1037	989	48	0.73%	7,772	54	11%	3	354	17%	11%	1%	30%	29	8	
324 D	73	31	104	61%	7	19	-12	2351	644	2995	665	739	-74	-2.41%	4,317	32	45%	5	244	16%	21%	1%	54%	20	4	
324 E	162	3	165	100%	1	6	-5	7591	111	7702	369	260	109	1.44%	8,073	47	9%	10	136	0%	1%	1%	15%	37	14	
324 F	220	13	233	100%	15	0	15	9932	442	10374	1437	275	1162	12.61%	9,384	45	9%	0	0	0%	4%	1%	15%	66	16	
324 G	101	2	103	100%	6	1	5	3693	51	3744	488	111	377	11.20%	3,476	37	14%	11	17	0%	0%	0%	6%	26	12	
324 H	86	1	87	100%	7	2	5	3092	18	3110	458	216	242	8.44%	3,011	36	5%	9	71	50%	2%	2%	23%	26	7	
324 I	63	9	72	100%	9	1	8	2075	241	2316	281	66	215	10.23%	2,148	33	19%	5	19	0%	3%	0%	38%	22	7	
324 J	139	20	159	100%	9	6	3	4525	1005	5530	571	811	-240	-4.16%	5,074	33	26%	5	612	0%	4%	0%	40%	31	14	
324 K	56	9	65	100%	1	0	1	2138	234	2372	177	91	86	3.76%	2,076	38	18%	0	0	0%	0%	0%	35%	12	4	
324 L	67	5	72	100%	9	0	9	2036	90	2126	253	44	209	10.90%	1,778	30	35%	0	0	0%	0%	0%	42%	10	5	
324 M	186	5	191	100%	6	4	2	5983	133	6116	562	188	374	6.51%	5,725	32	18%	9	33	50%	0%	1%	18%	33	11	
324A8	T(5)	2	0	2	0%	0	0	0	14	0	14	14	1	13	300.00%	15	7	100%	0	0	0%	0%	0%	0	0	DG,1st VDG,2nd VDG,GLT,GMT ,GST
TOTAL																										
	1574	147	1721	91%	104	58	46	61028	4348	65376	7728	4485	3243	5.22%	65,088	42	17%	7	1,802	12%	4%	1%	30%	387	121	



District Health Assessment for Multiple District 324 through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	344	8	352	100%	49	4	45	7995	110	8105	1548	239	1309	19.26%	6,923	23	30%	2	67	0%	51%	1%	16%	76	37	
325A2	265	9	274	100%	40	3	37	6975	152	7127	1480	386	1094	18.13%	5,336	26	23%	4	42	0%	57%	3%	15%	62	30	
325B1	623	18	641	100%	80	12	68	16039	400	16439	2372	864	1508	10.10%	14,116	26	22%	2	234	0%	59%	1%	28%	161	78	
325B2	606	24	630	100%	123	16	107	14816	664	15480	3628	996	2632	20.49%	10,694	24	16%	3	267	0%	59%	2%	24%	165	80	
	1838	59	1897	100%	292	35	257	45825	1326	47151	9028	2485	6543	16.11%	37,069	26	22%	3	610	0%	57%	2%	23%	464	225	



District Health Assessment for District 351 through November 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	112	1	113	100%	2	3	-1	2207	0	2207	185	153	32	1.47%	2,163	20	56%	14	33	0%	26%	0%	6%	32	15	
	112	1	113	100%	2	3	-1	2207	0	2207	185	153	32	1.47%	2,163	20	56%	14	33	0%	26%	0%	6%	32	15	



District Health Assessment for Ident 5791 - BAHRAIN - UND through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	106	0	106	7	3	4	3.92%	100	27	25%	0	0	0%	0%	0%	25%	0	0	
	4	0	4	0%	0	0	0	106	0	106	7	3	4	3.92%	100	27	25%	0	0	0%	0%	0%	25%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through November 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
Ident 5943 - UNITED ARAB EMIRATES	8	0	8	0%	0	0	0	228	0	228	26	7	19	9.09%	208	29	0%	0	0	0%	0%	0%	0	0	0	0	0
	8	0	8	0%	0	0	0	228	0	228	26	7	19	9.09%	208	29	0%	0	0	0%	0%	0%	0	0	0	0	0

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.